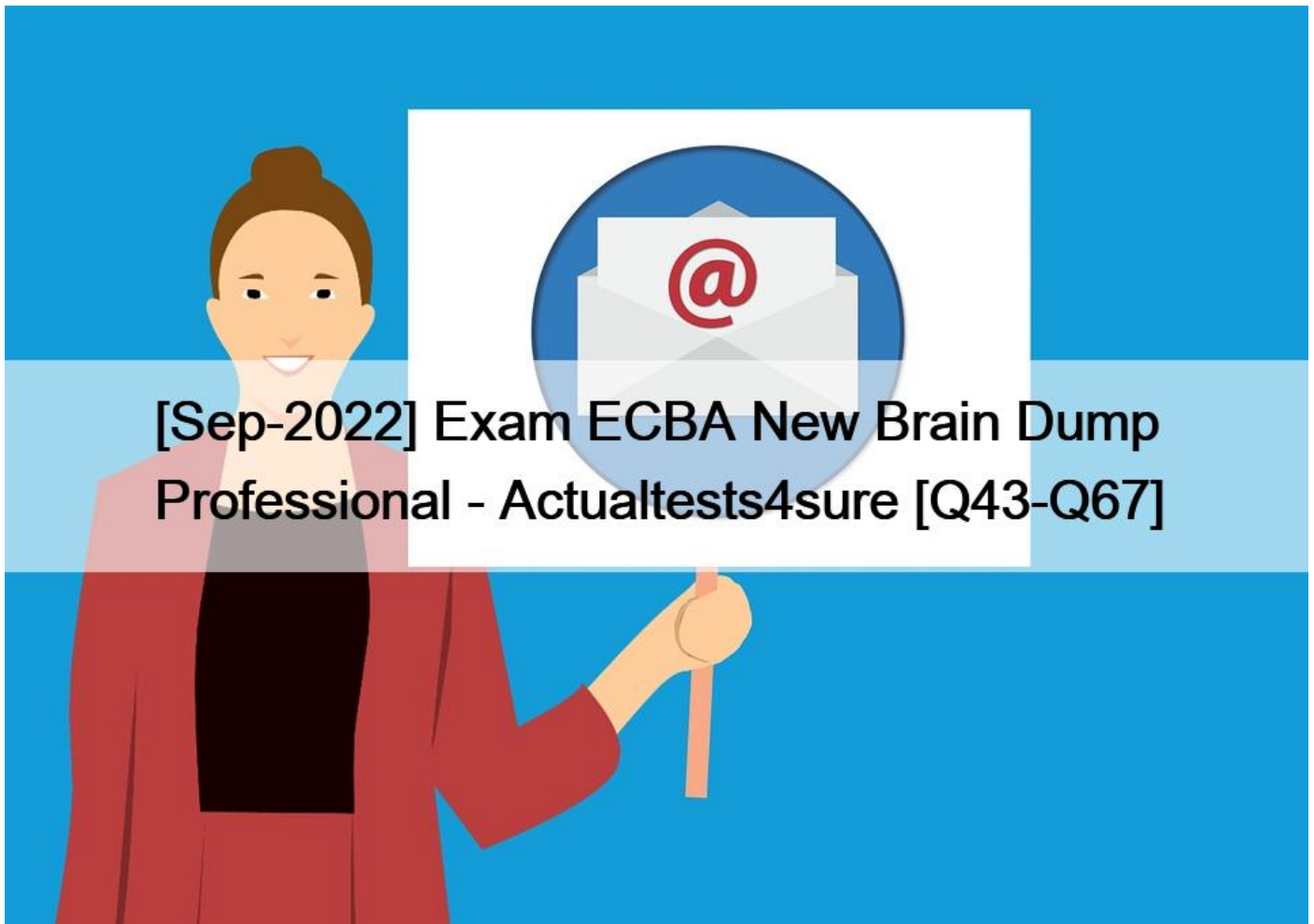


## [Sep-2022 Exam ECBA New Brain Dump Professional - Actualtests4sure [Q43-Q67]



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What is the duration of the IIBA ECBA: Entry Certificate in Business Analysis Exam - Language: English- Format:  
Multiple choices, multiple answers- Passing Score: 70%- Length of Examination: 60 Minutes- Number of Questions: 50

### NEW QUESTION 43

For which part of an initiative is the business analyst (BA) responsible?

- \* Authorizing the project
- \* Approving solution execution plans
- \* Defining the solution approach
- \* Accepting risk mitigation plans

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### NEW QUESTION 44

Which of the following tasks is part of the business analysis planning and monitoring knowledge area?

- \* Trace requirements
- \* Plan stakeholder engagement
- \* Analyze current state
- \* Assess solution limitations

Explanation/Reference:

BABOK v.3.0 &#8211; IIBA (31)

### NEW QUESTION 45

What is a logical data model used for?

- \* Abstracting a &#8216;conceptual data model&#8217; to incorporate the rules of normalization to manage data integrity and relationships.
- \* Abstracting a &#8216;physical data model&#8217; to describe the physical organization of data and its relationships within a database.
- \* Defining the logical rules that govern decisions in an organization and that define, constrain, or enable organizational operations.
- \* Defining a solution independent view of how a business perceives its information without applying any constraints.

Explanation

### NEW QUESTION 46

Which business analysis activity ensures that a set of requirements or designs delivers business value and supports the organization&#8217;s goal and objectives?

- \* Define solution options
- \* Verify requirements
- \* Validate requirements
- \* Define requirements architecture

Validate requirements ensures that a set of requirements or designs delivers business value and supports the

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organization&#8217;s goals and objectives.

### NEW QUESTION 47

What is the optimum group size for brainstorming?

- \* It doesn't matter how many individuals as long as the project manager is included
- \* The more individuals the better
- \* Six to eight individuals who represent a range of backgrounds
- \* A maximum of three individuals with a deep knowledge of the subject

Explanation/Reference: <https://brainzooming.com/creative-thinking-what-is-the-right-size-for-a-brainstorming-group/21410/>

### NEW QUESTION 48

What is the input status of requirements used by business analysts (BAs) for undertaking requirement verification activities?

- \* Stated and Unconfirmed
- \* Maintained and Reusable
- \* Specified and Modeled

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- \* Validated and Prioritized

### NEW QUESTION 49

An atomic requirement:

- \* is understood independently of other requirements or designs.
- \* contains no extraneous or unnecessary content.
- \* uses common terminology understood by the audience.
- \* aligns with the identified needs of the stakeholders.

Explanation/Reference:

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### NEW QUESTION 50

Stakeholders commonly face challenges in prioritizing requirements due to:

- \* lack of knowledge.
- \* project time constraints.
- \* different perceived values.
- \* inability to work with others.

### NEW QUESTION 51

What is the approach in which solution components are assembled, constructed, or developed by experts as a direct response to a set of requirements?

- \* Create
- \* Design
- \* Purchase
- \* Scope

### NEW QUESTION 52

Which input is used to prepare for elicitation?

- \* Activity plan
- \* Business analysis information
- \* Stakeholder engagement approach
- \* Change strategy

Explanation

### NEW QUESTION 53

Which criteria are necessary when the requirements express contractual obligations?

- \* Evaluation
- \* Solution
- \* Acceptance
- \* Approval

### NEW QUESTION 54

Conducting elicitation by asking Questions and documenting responses from relevant stakeholders has the following strength:

- \* prioritization setting.
- \* analytical thinking.
- \* sharing of information.
- \* encouraging participation.

### NEW QUESTION 55

Which technique represents a small, concise statement of functionality or quality needed to deliver value to a specific stakeholder?

- \* User stories
- \* Lessons learned
- \* Business case
- \* Scope modelling

Explanation/Reference: <https://blog.fhysics.net/fibaar/ba-techniques-user-stories>

### NEW QUESTION 56

What is a valid reason for prioritization?

- \* Requirements which are of significant personal interest to a stakeholder
- \* Effort and resources needed to implement a requirement
- \* Sponsor's wish-list
- \* Development team's advice to implement easy requirements

### NEW QUESTION 57

In the define design options task, which of the following relates to the identify improvement opportunities element?

- \* Assess issues, define risks, confirm elicitation results
- \* Create flow diagrams, purchase solutions components, secure resources
- \* Increase efficiencies, identify additional capabilities, improve access to information
- \* Define change strategy, analyze current state, prioritize requirements

Identify Improvement Opportunities When proposing design options, a number of opportunities to improve the operation of the business may occur and are compared. Some common examples of opportunities include:

**Increase Efficiencies:** automate or simplify the work people perform by re-engineering or sharing processes, changing responsibilities, or outsourcing. Automation may also increase consistency of behaviour, reducing the likelihood of different stakeholders performing the same function in distinctly different fashions.

**Improve Access to Information:** provide greater amounts of information to staff who interface directly or indirectly with customers, thereby reducing the need for specialists.

**Identify Additional Capabilities:** highlight capabilities that have the potential to provide future value and can be supported by the solution. These capabilities may not necessarily be of immediate value to the organization (for example, a software application with features the organization anticipates using in the future).

### NEW QUESTION 58

Which technique is used by business analysts (BAs) to measure the quality of requirements?

- \* Acceptance and Evaluation Criteria
- \* Key Performance Indicators
- \* Risk Analysis and Management
- \* Entity Relationship Modelling

### NEW QUESTION 59

Which action would a business analyst (BA) propose to improve the operation of the business?

- \* Simplify the work people perform
- \* Outsource the operation team
- \* Assist in the daily activities
- \* Shadow the expert staff

### NEW QUESTION 60

Which core concept defines a specific way of satisfying one or more needs in a context?

- \* Value
- \* Change
- \* Solution
- \* Priority

A solution is a specific way of satisfying a need in a context.

Reference: <https://www.iiba.org/professional-development/knowledge-centre/articles/needs-and-solutions/>

### NEW QUESTION 61

What technique is used to elicit business analysis information, including contextual understanding and requirements, by examining available materials that describe either the business environment or existing organizational assets?

- \* Organizational modeling
- \* Document analysis
- \* Functional decomposition
- \* Data flow diagrams

It is a research technique that is used to elicit business analysis information with contextual understanding and requirements.

Reference: <https://medium.com/@kovalovaelena/top-10-requirement-elicitation-techniques-8a01f2b9de18>

### NEW QUESTION 62

A business analyst (BA) will regularly perform stakeholder analysis to understand which of the following?

- \* Attitudes and influence
- \* Goals and objectives
- \* Changes in business needs
- \* Communication channels

### NEW QUESTION 63

What type of knowledge equips a business analyst (BA) with understanding market forces, customer segments, services, products, and regulations?

- \* Organizational
- \* Industry
- \* Solution
- \* Methodological

### NEW QUESTION 64

Which techniques should be applied to prioritize requirements?

- \* Risk Analysis and Management
- \* Decision Modelling and Estimation
- \* Interface Analysis and Interviews
- \* Document Analysis and Vendor Assessment

### NEW QUESTION 65

Which of the following business analysis activities might be undertaken to verify requirements?

- \* Identifying a previously documented business need
- \* Comparing a model with another relevant model
- \* Organizing requirements into structures
- \* Evaluating alignment with solution scope

A requirement can be of benefit to a stakeholder and still not be a desirable part of a solution. A requirement that does not deliver benefit to a stakeholder is a strong candidate for elimination. When requirements do not align, either the future state must be re-evaluated and the solution scope changed, or the requirement removed from the solution scope.

### NEW QUESTION 66

A business analyst (BA) is someone who elicits the actual needs of organizational stakeholders:

- \* in any capacity, regardless of job title.
- \* in a project team, with an analyst; job title.
- \* in a project team, regardless of job title.
- \* in any capacity, with an analyst; job title.

They elicit the actual needs of stakeholders, not simply capture their expressed desires. IT Business Analysis activities may be performed in many job titles or organizational roles.

### NEW QUESTION 67

Which business analysis technique draws on frameworks and methodologies such as Six Sigma and Lean?

- \* Document analysis
- \* Business rules analysis
- \* Data flow diagrams
- \* Process analysis

Reference:

BABOK v.3.0 &#8211; IIBA (324)

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