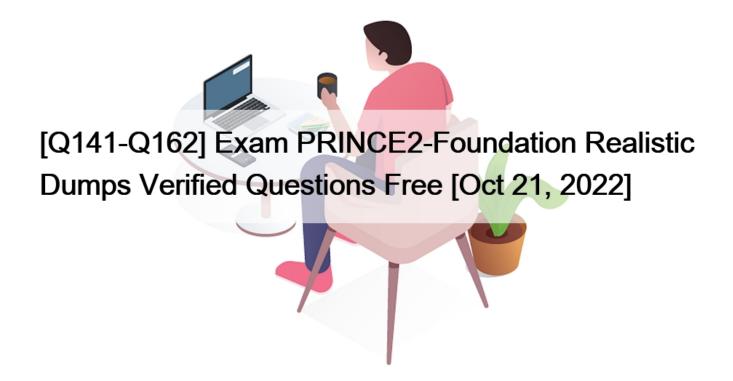
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NEW QUESTION 141

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- * Executive
- * Senior User
- * Senior Supplier
- * Project Manager

NEW QUESTION 142

Which is a minimum requirement for applying the business case theme?

- * To provide statements of actual benefits at benefits reviews
- * To report on project performance at project closure
- * To define the actions required to confirm the project's benefits are realized
- * To monitor changes to the project plan to identify exceptions

Section: Volume B

Explanation/Reference:

Reference https://www.whatisprince2.net/prince2-theme-business-case.php

NEW QUESTION 143

Identify the missing words in the following sentence.

At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- * Stage Plan
- * Communication Management Strategy
- * Follow-on action recommendations
- * Quality Management Strategy

NEW QUESTION 144

Which are reasons for a benefits management approach?

- 1. To state how improvements will be measured
- 2. To confirm that the benefits are realized
- 3. To estimate the costs of improvement

- 4. To define the reason for delivering the improvement
- * 1 and 2
- * 2 and 3
- * 3 and 4
- * 1 and 4

Section: Volume B

NEW QUESTION 145

Which is an objective of the Starting up a Project process?

- * Identify who will be responsible for creating the Project Plan
- * Agree how the project will be monitored and controlled after initiation
- * Authorize the Project Manager to proceed with the initiation stage
- * Agree how issues and changes will be identified, assessed and controlled

NEW QUESTION 146

Which of the following is NOT a purpose of the Closing a Project process?

- * Plan the activities required to close a project
- * Enable a comparison of the original objectives of a project against what was actually achieved
- * Enable premature closureif the Project Board request that a project should no longer continue
- * Provide a fixed point at which acceptance for the project product is confirmed

NEW QUESTION 147

Why can PRINCE2 be applied to any type of project?

- * Because it provides the project manager with procedures for managing project risks and issues
- * Because it allows each member of the project management team to fully understand their role and responsibilities
- * Because it separates the management of the project from the specialist work needed to deliver the products
- * Because it provides the project manager with a planning procedure to plan the project more effectively

Section: Volume B

Explanation/Reference:

Reference https://www.prince2.com/uk/prince2-methodology

NEW QUESTION 148

Which are advantages of a clear end to a project?

- 1. No further costs will be incurred by the project
- 2. Project products will be transferred to operations and support
- 3. All benefits will have been achieved
- 4. The project brief will be re-baselined
- * 1 and 2
- * 2 and 3
- * 3 and 4

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* 1 and 4

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Closing_a_Project

NEW QUESTION 149

What is an advantage of applying the 'manage by stages' principle?

- * The PRINCE2 method can be used for any type of project
- * The project delivers benefits that are aligned with strategic objectives
- * The project has decision points so that it does not run on in an uncontrolled manner
- * Tolerances can be defined for delegated authority

Section: Volume B

NEW QUESTION 150

Which is a purpose of the 'managing a stage boundary ' process?

- * To enable the project board to approve the continuation of the project
- * To exercise overall control over the project while delegating day-to-day management
- * To assign work to be controlled by the team manager
- * To define the work that needs to be done to deliver the project product

Section: Volume B

Explanation/Reference: http://prince2.wiki/Managing_a_Stage_Boundary#Objective

NEW QUESTION 151

Identify the missing words in the following sentence, The six aspects of project performance to be managed are [?] costs, timescales and scope,

- * benefits, progress, risk,
- * benefits, quality, risk,
- * change, quality, progress,
- * benefits, customers, quality,

NEW QUESTION 152

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- * End Stage Report
- * Team Plan
- * Work Package
- * Project Plan

NEW QUESTION 153

What is the result of the change derived from using the project's product?

- * Benefit
- * Dis-benefit

- * Outcome
- * Output

NEW QUESTION 154

What is the definition of a project outcome?

- * A measurable improvement that is perceived as an advantage by one or more stakeholders
- * The reason for the project
- * The result of the change derived from using the project \$\pi 8217\$; outputs
- * The project's specialist products.

NEW OUESTION 155

What problem may occur if projects are not aligned with corporate business strategy?

- * The control of projects may be poor
- * The outputs may be of poor quality
- * The objectives of different projects may overlap
- * The project management approaches used may differ

Section: Volume B

NEW QUESTION 156

Why is it necessary to apply the ' defined roles and responsibilities ' principle?

- * Because the people involved in a project should know what is expected of them
- * Because the project management team should be cross-functional
- * Because the user and supplier interests should be involved on a need-to-know basis
- * Because the project manager should represent all the stakeholders of the project

Section: Volume B

NEW QUESTION 157

Which is a purpose of the ' controlling a stage ' process?

- * To produce a team plan for the work to be assigned to a team manager
- * To select and implement actions that will resolve deviations from a plan within tolerance
- * To obtain approvals for products delivered in a work package
- * To update a project plan to incorporate the actuals from a stage plan

Explanation

Reference http://prince2.wiki/Controlling a Stage#Purpose

NEW QUESTION 158

Which is a minimum requirement for applying the organization theme?

- * Each member of the project management team must have a written role description
- * The roles of the project management team must be combined, wherever possible
- * The project manager must be appointed from the supplier organization
- * The frequency of communication to the project's stakeholders must be documented

Section: Volume B

Explanation/Reference:

Reference http://prince2.wiki/Themes#Organization_Theme

NEW QUESTION 159

Which is a purpose of a Lessons Report?

- * Improve the project management method for future projects
- * Detail open issues and risks that need to be managed after the project has closed
- * Compare the actual performance of the final stage against its plan
- * Provide a summary of the benefits realized during the project

NEW QUESTION 160

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

- * Avoid
- * Reduce
- * Share
- * Transfer

NEW QUESTION 161

Which is a purpose of the quality theme?

- * To check that the project is viable and achievable
- * To ensure that the project outputs are agreed
- * To ensure that formal issues are recorded
- * To enable the project to be managed according to plan

Section: Volume B

NEW QUESTION 162

Which statement is FALSE?

- * A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- * A project's output is any of the project's specialist products
- * A project benefit is only realized after the project has closed
- * A project outcome is the result of the change derived from using the project's outputs

Certification Path

There is no prerequisite for this exam.

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