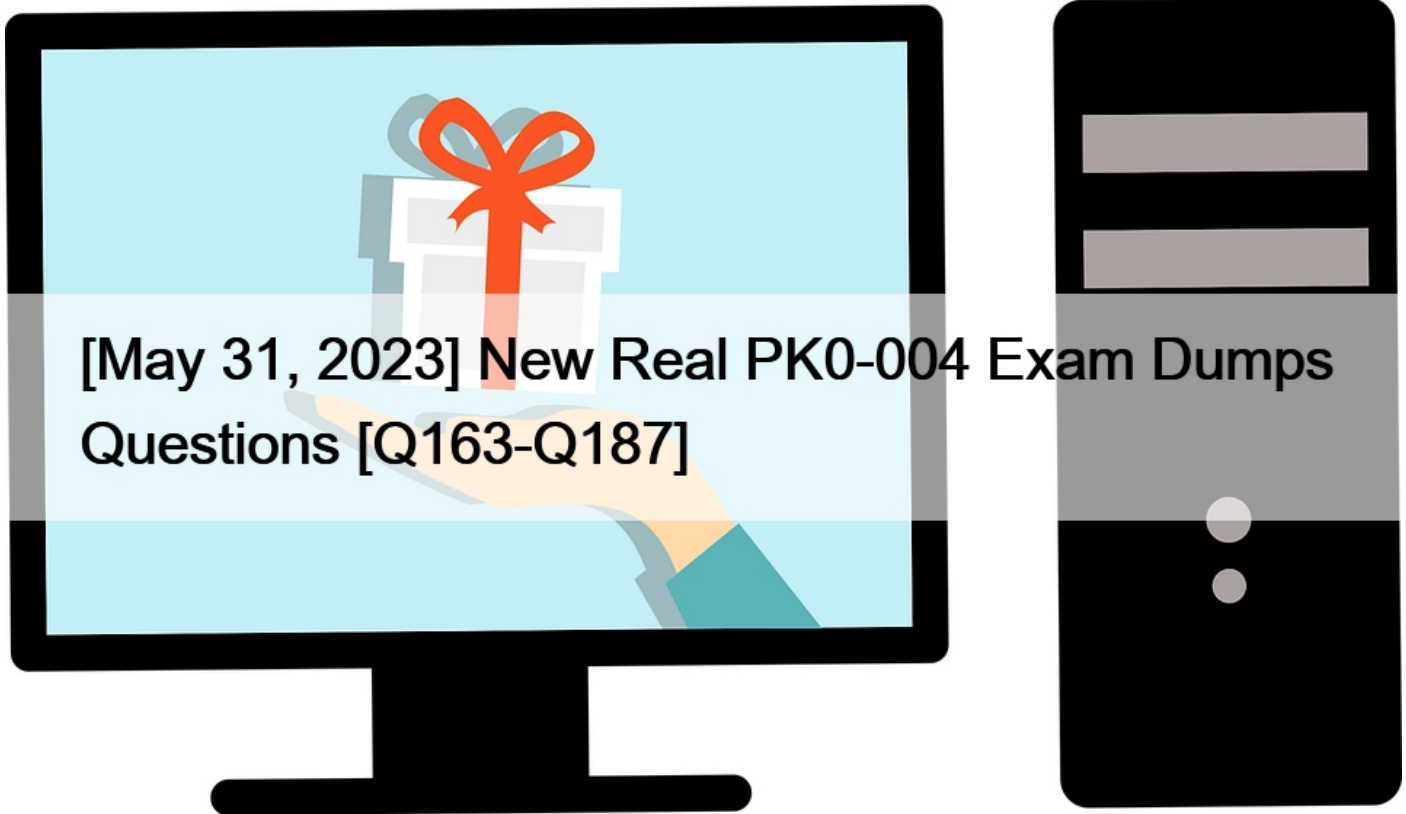


[May 31, 2023 New Real PK0-004 Exam Dumps Questions [Q163-Q187]



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Pass Your PK0-004 Exam Easily with Accurate CompTIA Project+ Certification Exam PDF Questions

NEW QUESTION 163

The project manager for a TV tower construction project receives notification that a strong storm is expected the following week.

Which of the following should the project manager do NEXT?

- * Evaluate the risk, inform major stakeholders about the problem, and issue a change request immediately.
- * Evaluate the risk, fill in the issue log, and communicate it according to the communication plan.
- * Evaluate the risk, develop a mitigation plan, and communicate it according to the communication plan.
- * Evaluate the risk, reschedule all outdoor tasks for a later time, and inform major stakeholders.

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 238

NEW QUESTION 164

A company has updated the method it uses to initiate projects. The company requires RFPs from three vendors, and low and high bids must be rejected to determine the selected vendor.

Which of the following terms describe this requirement?

- * Outsourcing
- * Business acquisition
- * Business process change
- * Internal reorganization

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 297

NEW QUESTION 165

During an active project, a meeting is set up to explain new internal processes. Which of the following MOST likely triggered this meeting?

- * The scope of the project changed.
- * The sponsor requested additional functionality.
- * A project team member left the organization.
- * The PMO standard requirements changed.

NEW QUESTION 166

Which of the following project documents should be used to record the occurrence of an unplanned event?

- * Action log
- * Risk log
- * Change log
- * Issue log

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 327

NEW QUESTION 167

A company has determined it does not have the in-house capability to perform a project and wants to procure third-party services.

Which of the following documents will the company MOST likely release FIRST?

- * RFO
- * RFI
- * RFP
- * RFQ

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 300

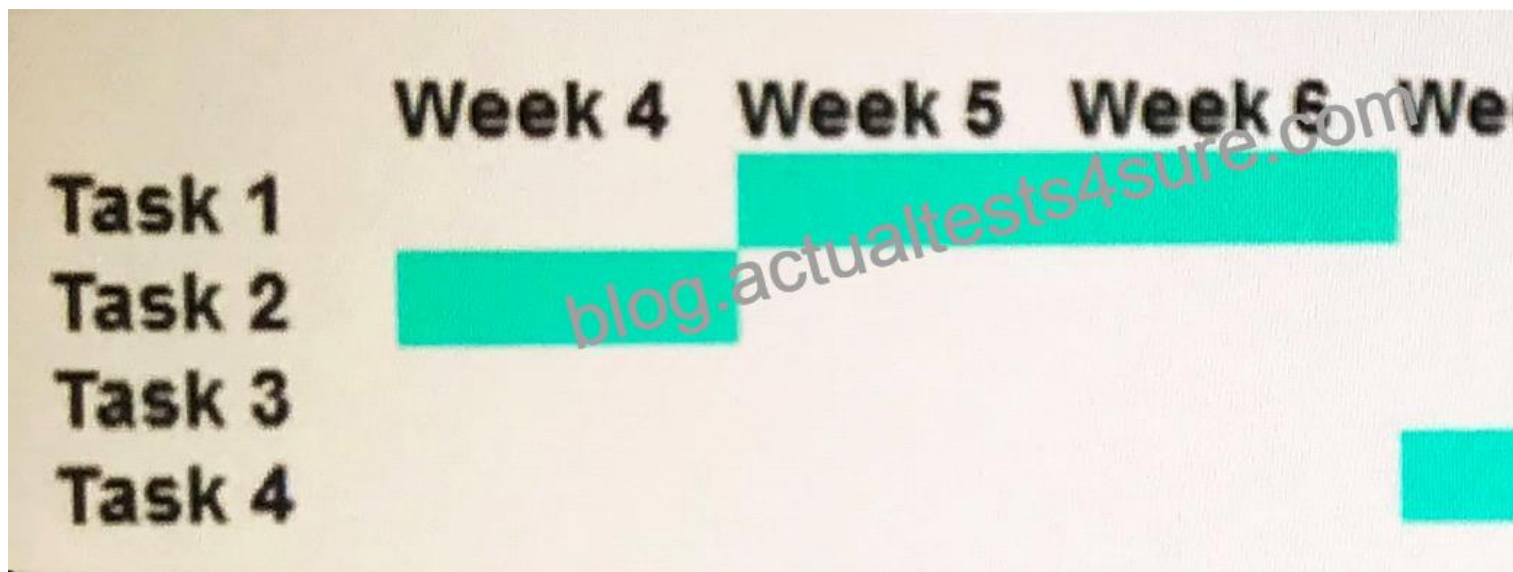
NEW QUESTION 168

A project team added a new member who has proprietary information about a competitor's product. The team member was suddenly removed from the project. Which of the following MOST likely occurred?

- * The company received a C&D.
- * A higher-priority project needed the expertise.
- * The new member did not sign an NDA.
- * An SLA prevented new team members.

NEW QUESTION 169

A project manager is successfully adhering to an eight-week project schedule through week three. A change in the marketplace will require the project manager to deliver the product one week early.



Given the project schedule above, which of the following aspects are missing for the project manager to plan and execute an accelerated schedule? (Choose two).

- * Cost
- * Predecessors
- * Lag
- * Durations
- * Resource loading
- * Subtasks
- * Float

NEW QUESTION 170

During a weekly meeting, a project manager mentioned a decision was made on June 17 to include future state workflows in onboard training.

Which of the following communication methods should be used?

- * Project communications plan
- * Project dashboard
- * Project schedule
- * Project status report

NEW QUESTION 171

A project manager is releasing resources and archiving documents. Which of the following phases is the project MOST likely in?

- * Initiation
- * Planning
- * Monitor and control

* Closing

NEW QUESTION 172

The client accepts the critical design review.

Which of the following meetings should be held to move to the NEXT step in the project?

- * Execution
- * Kickoff
- * Closure
- * Planning

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 112

NEW QUESTION 173

A project manager is managing a project with a hard deadline in two weeks. At the current rate of progress, the project will not finish on time.

Which of the following techniques is MOST likely to be used to complete the project on time?

- * Throttling
- * Crashing
- * Resource leveling
- * Resource smoothing

References:

Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 170

NEW QUESTION 174

A customer has requested additional features for an active project.

Which of the following steps should take place NEXT?

- * Implement the requested changes.
- * Evaluate the impact of the changes.
- * Update all project documents.
- * Submit the requested changes to the CCB.

NEW QUESTION 175

A project sponsor would like the status of a key deliverable at the first project milestone.

Which of the following is a characteristic of a milestone?

- * Ongoing
- * Resource assigned
- * High cost
- * Zero duration

Milestones are typically major accomplishments of the project and mark the completion of major deliverables or some other key event in the project. For example, approval and sign-off on project deliverables might be considered milestones. Other examples

might be the completion of a prototype, functional testing, contract approval, and so on.

A milestone is typically denoted on a project schedule as an event that is achieved once all the deliverables associated with that milestone are completed and it has a duration of zero.

NEW QUESTION 176

Which of the following activities are associated with the closing phase of a project?

(Choose two.)

- * Risk mitigation
- * Archiving of project documents
- * Tracking of expenditures
- * Lessons learned
- * Quality assurance

References: Kim Heldman, *CompTIA Project+ Study Guide*, 2nd Edition, Sybex, Indianapolis, 2017, p. 338, 339

NEW QUESTION 177

A project manager is providing the lessons learned for a project that ran over budget and produced poor quality deliverables. Which of the following should the project manager include as part of the lessons learned?

- * Risk register
- * Post-mortem analysis
- * Issue log
- * Procurement report

NEW QUESTION 178

Project team members have stated that they are having difficulty reaching the newly available corporate resources, and any response comes at unusual hours. Which of the following is MOST likely the cause?

- * Merger
- * Relocation
- * Offshoring
- * Outsourcing

NEW QUESTION 179

A project team is mainly based in a metropolitan area. The team also has members in a remote area, where Internet access is limited and unstable.

Which of the following factors will MOST likely influence the communication methods used in the project?

- * Personal preferences
- * Technological factors
- * Language barriers
- * Cultural differences

Explanation/Reference: Kim Heldman, *CompTIA Project+ Study Guide*, 2nd Edition, Sybex, Indianapolis, 2017, p. 270

NEW QUESTION 180

A team member was replaced on a project by a new team member of equal capability. Which of the following should the project

manager do FIRST?

- * Resource loading
- * Resource leveling
- * Prioritizing tasks
- * Allocating resources

NEW QUESTION 181

Two companies have merged. Which of the following may impact the project manager's communication methods after the merger?

- * Updates to issues logs
- * Increase in change requests
- * Changes to stakeholder requirements
- * Updates to the WBS

NEW QUESTION 182

A project sponsor wants to demonstrate progress on a deliverable to all stakeholders at the next tollgate meeting. This feature was not scheduled for this tollgate, but the project manager plans to add it to the next phase. Which of the following describes what the project manager is doing?

- * Crashing the schedule
- * Prioritizing tasks
- * Determining milestones
- * Developing sprints

NEW QUESTION 183

Two team members are discussing the lessons learned from the last testing release. Many quality defects were not reported, and the progress report is not accurate. Which of the following phases/activities are being executed?

- * Planning/governance
- * Monitoring/performance measuring
- * Closing/gathering lessons learned
- * Executing/performing project team

NEW QUESTION 184

Which of the following is a definition of an RFP?

- * A document sent to potential vendors to solicit a bid for a project.
- * A document sent to potential vendors to request information for skills and experience for a project.
- * A document sent to potential vendors to request a commitment for a project.
- * A document sent to potential vendors to solicit information that excludes pricing information for a project.

Explanation/Reference:

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 300

NEW QUESTION 185

Several team members report that meeting objectives are not being met.

Which of the following documents would a project manager create to make team meetings more effective?

(Choose two.)

- * Create an SOW prior to each meeting and adhere to it.
- * Create a meeting agenda prior to each meeting and adhere to it.
- * Create a lessons learned list prior to each meeting and adhere to it.
- * Create a project charter prior to each meeting and adhere to it.
- * Create an action item list during the meeting and adhere to it.
- * Create a corrective action plan prior to each meeting and adhere to it.
- * Create a WBS prior to each meeting and adhere to it.

Explanation/Reference:

NEW QUESTION 186

A project manager has an opportunity to add a highly skilled expert to the team who can increase the probability of the project's success.

Which of the following risk strategies should the project manager adopt?

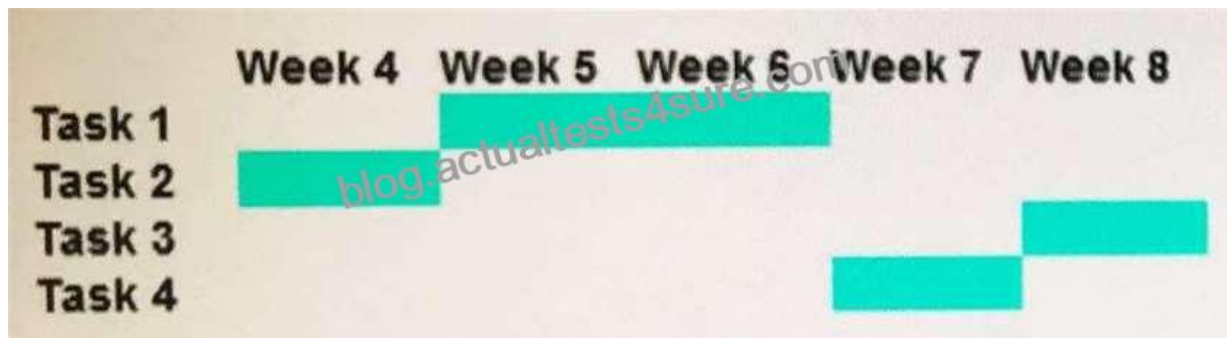
- * Exploitation
- * Avoidance
- * Acceptance
- * Mitigation

Explanation

References: Kim Heldman, CompTIA Project+ Study Guide, 2nd Edition, Sybex, Indianapolis, 2017, p. 239

NEW QUESTION 187

A project manager is successfully adhering to an eight-week project schedule through week three. A change in the marketplace will require the project manager to deliver the product one week early.



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- * Subtasks

* Float

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