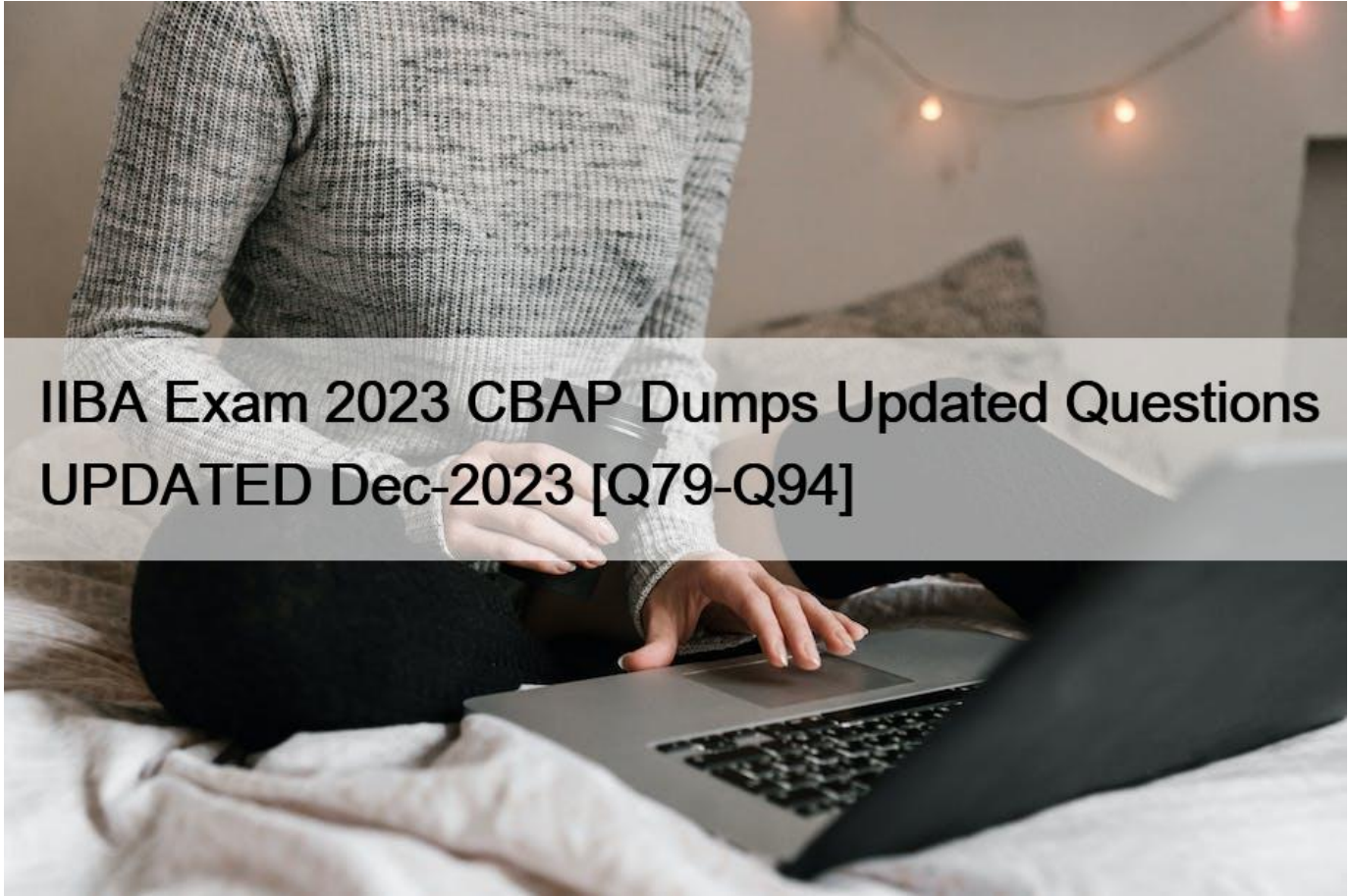


IIBA Exam 2023 CBAP Dumps Updated Questions UPDATED Dec-2023 [Q79-Q94]



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NEW QUESTION 79

You are the business analyst for your organization and are preparing to conduct stakeholder analysis. As part of this process you realize that you will need several inputs.

Which one of the following is NOT an input you will use for the conduct stakeholder analysis task?

- * Enterprise architecture
- * Enterprise environmental factors
- * Organizational process assets
- * Business need

NEW QUESTION 80

You are the business analyst for the NHQ Project. You have identified several stakeholders that need different types of information related to the requirements. Which stakeholder would need detailed technical interface requirements?

- * Project manager
- * Regulators
- * Testers
- * Implementation subject matter experts

Section: Volume B

Explanation/Reference:

NEW QUESTION 81

A business analyst (BA) is working on a payment system (PS) implementation. A set of systems which should interact with a new system has been identified. The business analyst defined that a user with role of **Supervisor** in the PS must pass a two-factor authentication before an execution of the functions: **Change system parameters**; and **Set up new supervisor**; A user must have the role of **Supervisor**; to use the standard functions **Send mail notification**; or **Send SMS notification**;

The BA defined the following use cases:

- * **Change system parameters**;
- * **Setup new supervisor**;
- * **Send mail notification**;
- * **Send SMS notification**;
- * **Send notification**;
- * **Pass a two-factor authentication**;

The BA wants to create a Use Case diagram.

Which technique should be used to define a communications protocol between the PS and other systems?

- * Vertical prototyping
- * Interface analysis
- * Concept modelling
- * System analysis

NEW QUESTION 82

A new project has to implement a cyber security release in China, Italy, Germany, the United States, and Canada. The project is a \$5

million initiative and must 'go live'; in production in all countries on the same day and time to be effective.

Which of the approaches mentioned is suitable for this project based on the size and complexity?

- * An agile and iterative approach
- * A waterfall and dynamic approach
- * A kanban and predictive approach
- * A proven and tailored analysis approach

NEW QUESTION 83

When does the lessons learned document is updated?

- * At planning phase.
- * At execution phase.
- * At closing phase.
- * Throughout the project lifecycle.

NEW QUESTION 84

Which of the following can be an effective tool during quality control to help determine the how the problem occurred?

- * Rework
- * Trend Analysis
- * Flowcharting
- * Pareto Diagram

Explanation

NEW QUESTION 85

In a software implementation project, the designated business analyst (BA) has conducted all the elicitation activities and now needs to confirm the elicitation results.

What is used by the BA Professional to guide which sources of information and which results are to be compared?

- * Information management approach
- * Business analysis plan
- * Elicitation activity plan
- * Business analysis approach

NEW QUESTION 86

A solution implemented three months ago has decreased performance as the volume of transactions has increased. A business analyst (BA) is tasked with analyzing the performance of the application and providing recommendations.

What actions does the BA need to take?

- * Develop new performance metrics
- * Complete a decision analysis
- * Perform a root cause analysis
- * Re-analyze the current performance metrics

Reference:

IIBA BABOKv3 (151)

NEW QUESTION 87

You need to identify assumptions as part of the assessment of capability gaps. Which of the following is an example of an assumption?

- * The project manager believes that her project team members can program in COBOL.
- * All vendors must have security clearance.
- * The software must be compatible with the current operating system.
- * The risk in the project must be quantified.

Explanation/Reference:

Explanation:

NEW QUESTION 88

When does the lessons learned document is updated?

- * At planning phase.
- * At execution phase.
- * At closing phase.
- * Throughout the project lifecycle.

Explanation/Reference:

Explanation:

NEW QUESTION 89

You have completed the requirements documentation and the stakeholders have signed off on the requirements. Now the requirements are advancing into a project as your organization has chartered a project based on the identified requirements.

What stakeholder is now responsible for assessing the solution scope to determine the project scope?

- * Project sponsor
- * Project manager
- * Business analyst
- * Key stakeholders

NEW QUESTION 90

As part of the requirements analysis a business analyst can use the same tools and techniques to model the current state of an organization. All of the following are valid reasons why would a business analyst want to create a current state domain model except for which one?

- * The current state model can help identify opportunities for improvement.
- * The current state model can help validate the solution scope with business and technical stakeholders.
- * The current state model can help the business analyst create Pareto charts for process improvement.
- * The current state model can help assist stakeholders in understanding the current state

Explanation/Reference:

Explanation:

NEW QUESTION 91

Gary is the business analyst for his organization and he is preparing a presentation about the requirements for a large software

development project. Before Gary makes the presentation what should he do as part of his preparation for the presentation?

- * Determine an appropriate format for the presentation.
- * Confirm that he has the authority to host the presentation.
- * Confirm that the stakeholders have signed off on the requirements.
- * Hire a scribe to keep the minutes of the meeting.

Explanation/Reference:

Explanation:

NEW QUESTION 92

You are the business analyst for your organization. On your current project you'll be using the change-driven approach for defining requirements and gathering feedback. Which of the following statements best describes the change-driven approach?

- * The change-driven approach favors defining requirements through experimentation.
- * The change-driven approach does not define the requirements until after a solution for the problem has been identified.
- * The change-driven approach favors defining requirements standardized templates.
- * The change-driven approach favors defining requirements through team interaction.

NEW QUESTION 93

A company finalized the implementation of a new, corporate-wide database. After nearly three months of operation, the solution is repeatedly producing invalid outputs. A business analyst (BA) has been asked to investigate the solution's problem. The BA has been able to find several instances where the outputs from the solution are below an acceptable level of quality.

Which of the following techniques should the BA use to identify the solution limitations?

- * Risk Analysis and Management
- * Root Cause Analysis
- * Acceptance and Evaluation Criteria
- * Business Rules Analysis

NEW QUESTION 94

A company that specialized in manufacturing vending machines for books has been in business for 10 years. As the e-book and online retailing grow, the company perceived that a change is required to respond to the new emerging market forces. However, the change should focus on reusability as much as possible to reduce expenses. After analyzing the current state with the business subject matter experts, the business analyst (BA) proposed investing in a new business line of vending machines that sell pay per use mobile device phone fast charging stations.

Due to the urgency of this change, the BA was asked to finalize requirements elicitation in the shortest possible time.

By proposing this change, what type of view did the BA use to analyze the current manufacturer's state?

- * Data-centric
- * Capability-centric
- * Process-centric
- * People-centric

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